

Consolidated Strategic Direction from Application and Management Plan

Mission Statement, WL Community Forest Limited Partnership

Our mission is:

To sustainably manage the natural resources and cultural heritage of the Community Forest to the benefit of local communities, thereby creating a foundation of mutual respect on which to maintain and develop the local economy.

The mission statement extends to the partners' goals for the Community Forest. The partners in the Williams Lake Community Forest Agreement have developed a clear set of goals to which the management of the Community Forest will respond. The partners' goals for the Community Forest are to:

- Reflect community values and respect the land;
- Sustainably manage for all forest resources;
- Enhance local partnerships that support forest education and an increased public understanding of forestry;
- Operate the Community Forest as a viable forestry enterprise;
- Realize socioeconomic benefits such as local employment and economic activity associated with milling and manufacturing; and
- Generate revenue for economic development and community stability.

Government's Goals for Community Forest Agreements

The Province of B.C. has stated goals (described as objectives in the source document) for the community forest program and this community forest management plan is required to respond to those goals, which are quoted below.

- *This form of tenure is intended to provide new opportunities for community management of Crown forest land. By providing communities with greater flexibility to manage local forests, government seeks to:*
- *provide long-term opportunities for achieving a range of community objectives, values and priorities;*
- *diversify the use of and benefits derived from the community forest agreement area;*
- *provide social and economic benefits to British Columbia*

- *undertake community forestry consistent with sound principles of environmental stewardship that reflect a broad spectrum of values;*
- *promote community involvement and participation;*
- *promote communication and strengthen relationships between Aboriginal and non-Aboriginal communities and persons;*
- *foster innovation; and*
- *advocate forest worker safety.*

Partners’ Goals for the Williams Lake Community Forest

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Community Values

A series of community meetings, questionnaires and direct conversations were held with neighbouring communities and stakeholders. That input process (described in Section 9) resulted in a better understanding of both general community values and spatially specific values that apply to the Community Forest, as noted in Table 1.

<i>Water Quantity and Quality</i>	<i>Wildlife Habitat</i>	<i>Cultural and Traditional Uses</i>
<i>Community Safety from Wildfire</i>	<i>Visual Quality and Aesthetics</i>	<i>Appreciation of Scenery and Nature</i>
<i>Fishing and Hunting</i>	<i>Range and Forage</i>	<i>Gathering Firewood</i>
<i>Conserving Soils</i>	<i>Access to the Forest</i>	<i>Gathering Food</i>
<i>Recreation</i>	<i>Public Safety</i>	<i>Sequestering carbon</i>
<i>Respect for the Land</i>	<i>Spirituality</i>	<i>Archaeological Sites</i>
<i>Stewardship</i>	<i>Local Assets - Trails and Green Spaces</i>	<i>Improved Roads</i>
<i>Respect for Traditional Medicines and Foods</i>	<i>Economic Activity</i>	<i>Small Scale Logging</i>

Management Objectives to Achieve Goals and Respect Values

Table 2 lists the partners' goals for the Williams Lake Community Forest and the management objectives which result from those goals and the community values described above. A list of strategies to pursue those objectives is provided for each objective, along with a cross-reference to Government's goals for the community forest program.

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Table 2: Goals, management objectives and strategies of the Williams Lake Community Forest, with reference to Government's goals for the community forest program.

GOALS	MANAGEMENT OBJECTIVES	Strategies to Achieve Management Objectives	RESPONDS TO GOVT'S GOAL #
To reflect community values and respect the land.	To manage and conduct operations in accordance with a management plan and a forest stewardship plan which identify and address community values, and respect the land and resources.	Create and work with Standing Committee on Resource Values and Interests. Consult Elders. Develop effective relationships with neighbours and licensed users.	1, 2, 4, 5, 6
	Protect cultural heritage resources.	Work with WLIB and SCIB Natural Resources Departments to identify resources. Joint planning with WLIB Natural Resources Department to manage and conserve cultural heritage resources.	4, 5, 6
	Acknowledge and respect traditional uses.	Work with WLIB and SCIB Natural Resources Departments to identify uses. Joint planning with WLIB Natural Resources Department to protect, respect and enhance traditional values.	4, 5, 6
	Respect public access to crown land and manage access to minimize conflict between values and users.	Manage access to balance values and interests.	2, 3, 5
	Respect neighbours and their expectation for natural spaces.	Develop a relationship with neighbours and engage them in harvest planning.	1, 2, 3, 4
	Protect the productivity and hydrologic function of the soil in all operations.	Minimize road density. Harvest on sensitive soils in dry or frozen conditions.	4
To sustainably manage for all forest	Sustain or enhance the forest resources available on the Community Forest for :	Consult with ranchers, water users, trappers and guide outfitters.	1, 2, 3, 4

resources.	fish and wildlife habitat water timber range, and recreation	Reduce sight-lines. Design road systems without loops and deactivate loop roads to discourage road hunting. Consult with mountain bike club to maintain and enhance trail infrastructure in the Flat Rock Block. Support efforts to limit the spread of invasive species. Undertake education program to reduce damage to range and water resources by off-road vehicles. Plan sustainable forest management to incorporate all forest resources.	
	Protect and conserve the values in place on the Community Forest, including: visual quality biological diversity, and community interface.	Abide by the Cariboo-Chilcotin Land Use Plan (CCLUP) and its strategies. Support efforts to secure funding and undertake interface fuel reduction. Develop strategies to reduce fuels through forest harvesting operations.	1, 4, 5, 7
	Protect the forest from catastrophic losses due to: forest fires, and insect and disease infestations	Support efforts to secure funding and undertake interface fuel reduction. Develop strategies to reduce fuels through forest harvesting operations. Monitor insect and disease activity, including bark beetles and carry out appropriate control activities (e.g. trap trees, baits, and salvage.)	1, 3, 4
To sustainably manage for all forest resources (continued).	Regulate the composition of the forest through harvest and silviculture treatments to ensure: vigorous and productive forests a diversity of habitats, and a diversity of product opportunities	Establish regeneration at appropriate density. for growth of high-quality timber Utilize commercial thinning and partial-cutting to reduce density and maintain vigour and quality. Retain a component of birch, aspen and cottonwood in stands.	1, 2, 3, 4, 7

	Minimize conversion of productive forest land to non-productive land (e.g. roads).	Plan permanent access network to efficiently serve forest management and timber harvesting. Plan for maximum skid distance. Consider decking shortwood on roadside without landings. Rehabilitate temporary roads for timber harvesting after completion. Deactivate roads according to approved results and strategies	1, 2, 4, 5, 8
To enhance local partnerships that support forest education and an increased public understanding of forestry.	Build capacity in local communities for work in forestry, logging and wood products manufacturing.	Develop a capacity-building strategy. Work with successful programs. Provide contract work, summer jobs and internships.	1, 3, 5, 7, 8
	Provide opportunities for education, research, and demonstration in forest resources conservation, management, and wood products manufacturing.	Host field tours for local communities and students Collaborate with UBC Alex Fraser Research Forest.	1, 5, 6, 7, 8
	Work with others to share knowledge and improve forest management.	Participate in B.C. Community Forest Association. Collaborate with neighbouring Community Forests.	1, 5, 6, 7, 8
To operate the Community Forest as a viable forestry enterprise.	Harvest timber to provide sufficient revenue to pay for the management of the Community Forest, provide a financial return to the partners and contribute to a grant program.	Calculate minimum margin of selling price over costs.	1, 3, 5, 6, 7
	Retain earnings to cover future expenses associated with timber harvesting.	Establish reserve accounts for future silviculture, road and other costs.	1, 3
	Grow and harvest a diverse range of timber products and non-timber forest products.	Set silviculture strategies to grow high-quality timber. Sort logs to realize best values.	1, 2, 3, 7
	Regulate the harvest of timber and non-	Assemble a harvest queue that recognizes each	1, 3

	timber forest products to minimize the periodic variation in revenue and down-side risk.	stand's market value	
	Sell timber competitively to seek maximum value for the logs produced.	Market logs to realize the maximum Net Market Value (NMV). Sell logs as close to the woods as possible to minimize trucking costs. Adopt a "market-logger" attitude. Retain the opportunity to sell outside the local market to ensure competitive pricing.	1, 3
	Carry out activities in a safe, healthy, and secure environment.	Certify as a Safe Company. Maintain good standing with WorkSafe BC	1, 3, 8
	Work with neighbours and licensed users (range tenure holders, guide outfitters and trappers) to seek mutually satisfactory outcomes.	Develop a Standing Committee to make recommendations regarding plans and their implementation. Collaborate with licensed users and recreation interests to minimize conflicts. Maintain an open-door policy to receive input.	1, 2, 3, 5, 6
To realize socioeconomic benefits such as local employment and economic activity associated with milling and manufacturing.	Manage and harvest the timber profile to provide a diverse range of products.	Maintain forest diversity. Harvest the whole timber profile. Sort logs to realize best values. Adopt a "market-logger" attitude.	1, 2, 3, 7
	Sell timber as close to the retail customer as possible.	Sort logs to realize best values.	1, 2, 3, 7
	Seek opportunities to market forest products presently left as waste.	Pursue opportunities to market biomass for pellets and heat. Investigate commercial firewood markets.	1,2,3,7
	Hire qualified local contractors to carry out	Develop a qualification list for interested contractors.	1, 2, 3, 5, 6, 7

	activities.		
To generate revenue for economic development and community stability.	Harvest timber to generate residual net revenue to the partner communities to pursue their goals.	Select stands for harvesting to generate positive cash flow.	1, 2, 3, 6
	Distribute a portion of the residual net revenues to the regional community	Distribute 5% of net revenues through a granting program.* Task Standing Committee to determine the accepted purposes and process to accomplish the distribution of grants.	1, 2, 3, 5, 6
* Granting program to be managed by the Standing Committee consistent with their Terms of Reference.			